





Presented by the Central Minnesota Business Transition Advisory Group

Presented by Chris Shorba, KDV



Business Valuation Standards

- Revenue Ruling 59-60
- Uniform Standards of Professional Appraisal
 Practice
- Statement on Standards for Valuation Services
- ABV, ASA, CBA and CVA



Business Valuation Reports

- Why?
- Reports
- Verbal Report
- Critiques
- Agreed Upon Procedures

Business Valuation Approaches

- Cost/Asset
- Income
- Market
- Rules of Thumb Not a Valuation Method



Discounts and Premiums

- Minority
- Control
- Marketability
 - Studies
 - Courts
- Not Additive

100 Years of Merger Volume

Presented by Dan Mulvaney, Sunbelt Business Advisors

Value = EBITDA x Multiple

Understand EBITDA, measure it and know it

Multiple

- Varies by Industry
- Varies by Size
- Varies by Individual Characteristics
 - Products, Customers, Profits, Management Team, Systems



Buyers Value

- EBITDA
- Customer Diversification
- Profitability Gross Profit
 - By Product or Service
 - By Customer
- Growth
 - By Product or Service
 - By Customer
- SG&A Expense Control
- Working Capital Minimize and Clean Up



Buyers Value

- Strong Management Team
 - Who runs the Business Post-Closing?

Clean Financial Statements

- No debt, Minimal Owner Perks
- Audited Statements
 - Reviewed Statements
- Process- and Policy-Driven Companies
 - Sales, Production, HR, Accounting, IT



Maximize Value

- Sell on an Upswing of Profit and Revenue
- Sell When Economy is Strong
- Engage a Professional Investment Banker or Broker
 - Comprehensive Marketing Campaign that Targets Strategic Buyers
- Interview Multiple Buyers, Obtain Bids (LOI's)
- Select Top Bidder and enter Due Diligence
 - Commit to Providing Quality Information



Examples

- Distribution
 - Comprehensive Campaign, National Buyer who failed previously
- Manufacturing
 - Comprehensive Campaign, Roll-up Buyer
- Manufacturing Division
 - Earnings Drop prior to Close
- Service
 - High Valuation Expectations, Creative Structure

Presented by Steve Kutscheid, Gray Plant Mooty



Increasing Value by Preparing Your Business for Sale

- Build a good management team
- Key executives should be subject to assignable non-compete agreements
- Resolve outstanding liabilities & contingencies prior to marketing your business



Increasing Value (continued)

- Resolve legal issues relating to key assets
- Develop credible and positive financial statements
- Determine structure & key terms before negotiating with buyers



Structuring the Sale To Minimize Income Taxes

Pre-structure Considerations

Gifting for Estate Planning & Charitable Purposes

Change of Residence to Low Income Tax States

Deferred Compensation Plans

Different Structures Asset Sales

- C corporations
- S corporation
- Limited Liability corporations



Structuring the Sale (continued)

- Purchase Price Allocations
 - Earn-outs
 - Personal Goodwill
- Stock Sale
- Tax Free Reorganization
- Sale to an ESOP



Resources

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